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PAI = Potentially Affected Interest

CP = Citizen Participation

PS/DM = Problem-Solving and Decision-Making

Worksheet for Assessing Your CP-Needs Relative to:

CP Objective # 4 — A 4

Maintain the Legitimacy of Your Processes

Our Questions	Your Answers	Your Specific CP-Needs; . . . What needs fixing to accomplish CP Objective # 4	CP Techniques / Tools (Your CP Actions)
1.. Does this project's PS/DM process stretch over ***a long enough period of time*** where:			
a.. Important ***facts*** relative to this project will change?	No (Yes)		
b.. Some PAIs' ***priorities*** , . . . ***concerns*** , . . . ***values*** . . . ***might change?***	No (Yes)		
c.. Some people's ***perceptions*** are likely to change significantly?	No (Yes)		
d.. People will forget ***what you're doing, . . . why, . . . and how you are doing it?***	No (Yes)		
e.. ***Fresh*** people -- people who previously were ***not*** involved -- join the process?	No (Yes)		
2.. If "Yes" to any of the above questions:			
a.. Does your PS/DM process provide for ***making, and incorporating, changes*** that are necessary from time to time?	Yes (No)		
b.. Does your team consciously try to identify, and make, such needed changes ***before*** they are demanded by PAIs?	Yes (No)		
3.. Does ***past history*** on your type of project -- and your type of agency -- show:			
a.. ***PAIs are generally satisfied with the roles they play*** in the process?	Yes (No)		
b.. Project decisions -- once formally made -- ***tend to stick?*** . . . ie. They don't get appealed and reversed?	Yes (No)		
c.. One can count on formally adopted plans to get ***implemented?***	Yes (No)		
d.. Plans that are implemented ***actually work?*** ie. . . . They really ***do*** solve the problems they were supposed to solve?	Yes (No)		
4.. Will the people who will join the process at some future time ***automatically*** "buy" the legitimacy of your PS/DM process?	Yes (No)		
5.. Can you think of specific aspects of this project's DM process that are ***bound to*** be questioned?	No (Yes)		
6.. Do some PAIs have ***serious doubts*** about:			
a.. the competence of ***any and all*** government?	No (Yes)		
b.. the competence of ***your type of agency?***	No (Yes)		
c.. the legitimacy and / or competence of ***the professions involved in this project?***	No (Yes)		
d.. the legitimacy and / or competence of ***your project team?***	No (Yes)		
7.. Does recent history of your kind of project show:			
a.. Informed Consent tends to result as ***the natural by-product*** of technical analysis?	Yes (No)		
b.. Informed Consent may be ***harder*** to get in the future than it has been in the past?	No (Yes)		
c.. The public's trust toward government -- or lack of it -- ***appears to be getting worse?***	No (Yes)		
8.. Is your PS/DM process designed to ***deal with . . . and counter*** . . . the problems you have identified above?	Yes (No)		
9.. Do you -- as part of routine project management -- constantly look out for:			
a.. Changes that are taking place in society's concepts of ***fairness*** . . . and that might be relevant to solving fairness problems of ***your*** PS/DM process?	Yes (No)		
b.. Process-related issues the public is debating -- ***both good and bad situations*** -- that you can learn from, . . . and whose lessons you can use to improve your PS/DM process?	Yes (No)		
c.. ***Process-related lessons observable in other fields*** ; . . . ie. lessons about what constitutes ***fairness,*** what PAIs' relevant rights and ***liberties*** are . . . how ***responsi-bilities*** put limits on these rights and free-doms, . . . how our society deals with ***conflicts in these values*** , . . . etc.,	Yes (No)		